

Ford Motor Company Brasil Ltda. Av. do Taboão, 899 09655-900 S.B.Campo – SP – Brasil

October, 29th 2004

Mr. Pedro Luiz Biancardi Plant Manager

SULPLAST FIBRA DE VIDRO E TERMP LTDA. - T51GA

Av. Sulplast, 1969 Rio Claro – SP – 13505-680 – BR

Subject: Q1 Award

Dear Mr. Pedro Luiz Biancardi,

We are pleased to inform you that SULPLAST FIBRA DE VIDRO E TERMP LTDA., location code T51GA has met the requirements of Q1 2002.

To acknowledge your achievement, you will receive a Q1 plaque and flag for your facility, which we hope you will proudly display as a symbol of your accomplishment and of your dedication in keeping your Q1 in good standing.

We congratulate SULPLAST FIBRA DE VIDRO E TERMP LTDA. for this achievement and look forward to seeing the results of your efforts in the quality of the vehicles we produce.

Please extend our congratulations and appreciation to your employees whose hard work was critical in enabling SULPLAST FIBRA DE VIDRO E TERMP LTDA. to achieve Q1. We ask that you reinforce to all employees that Q1 is not the end of the road, but the first step towards continuous improvement in the quality of our products.

Sincerely,

Eduardo Fonseca STA Manager Antomo Serrano Albuixech Purchasing Manager